

### Writing a Successful Farmers Market Promotion Program (FMPP) Proposal

Utah Farmers Market Network Forum March 3, 2020 James Hunter – New Roots Program Manager International Rescue Committee – Salt Lake City

From Harm to Home | Rescue.org

### Who we are...

The International Rescue Committee responds to the world's worst humanitarian crises and helps people whose lives and livelihoods are shattered by conflict and disaster to survive, recover, and gain control of their future.





### **New Roots - SLC**



The IRC has New Roots programs in 12 cities in the US.

New Roots in SLC is a broad-based agricultural program founded in 2010:

- Farm incubator program
- Community gardens
- · Farmers markets and food security activities



### **Farm Incubator Program**

#### 2020:

- Over 40 farmers from 9 countries
- 2 farm sites in Salt Lake County totaling 18 acres
- New Roots provides access to land, resources, education, and market opportunities





# Community Garden Program

- 125 refugee families
- 12 garden sites 3 IRC run
- Education, mental health adjustment groups, technical support







### **Farmers Markets**





- (2020): 3 seasonal farmers markets (Sunnyvale, and 2 in South Salt Lake)
- Food pantry supported by Bishop's Storehouse
- Youth activities
- Non-profit partners
- SNAP accepted
  - Utah Dept. of Health Double up
     Food Bucks and Produce Rx
     redemption sites.



# What is the Farmers Market Promotion Program (FMPP)?

Video:

https://www.youtube.com/watch?v=GZcQTHMmw8I

The purpose of the Farmers Market Promotion Program (FMPP) is to increase domestic consumption of, and access to, locally and regionally produced agricultural products, and to develop new market opportunities for farm and ranch operations serving local markets by developing, improving, expanding, and providing outreach, training, and technical assistance to, or assisting in the development, improvement, and expansion of, domestic farmers markets, roadside stands, community-supported agriculture programs, agritourism activities, and other direct producer-to-consumer market opportunities.



#### Farmers Market and Local Food Promotion Program (FMLFPP) http://www.ams.usda.gov/services/grants

Does the project support local/regional food efforts to increase consumption of such products and develop, improve, or expand local/regional markets?

#### MEG

#### NO

Project is ineligible for

Check www.grants.gov

both FMPP and LFPP.

for other federal

opportunities.

ualifies for the Local Food	Qualifies for the Farmers
romotion Program (LFPP) if	Market Promotion Program
roject involves intermediary	(FMPP) if project is
on-direct-to-consumer	promoting direct-to-
upply chain activity:	consumer marketing:
Project moves/promotes	Marketing project directly to

product from the origin of the product to a distributor (e.g. food hub)

#### OR

Project moves/promotes product from the distributor (e.g. food hub) to the retail outlet (e.g. store, CSA, farmers market, etc.)

#### OR

Project provides outreach, training, and technical assistance (e.g. establishing shared kitchens, food incubators, etc.)

consumers at food outlets (e.g. farmers markets, roadside stands, CSAs, agritourist, etc.)

Marketing products directly to consumers via information campaign (e.g. farmers market promotional activities, etc.)

#### OR

Project provides outreach, training, and technical assistance for direct-to-consumer marketing (e.g. assistance with market establishment and design, working with experts to market specific products, etc.)





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### 2019 RFA



#### Farmers Market Promotion Program

Fiscal Year 2019 Request for Applications



Executive Summary: The U.S. Department of Agriculture (USDA), Agricultural Marketing Service (AMS), requests applications for the fiscal year (FY) 2019 Farmers Market Promotion Program (FMPP). FMPP's purpose is to help support the development, coordination, and expansion of direct-producer-to consumer markets to help increase access and availability to locally and regionally produced agricultural products. AMS will competitively award grants to eligible applicants for projects that meet the purpose of this grant program.

Approximately \$11.5 million will be available to fund applications under this solicitation. In the FY 2018 application cycle, AMS received 320 applications and was able to fund 49 (15%) of the applications. To be competitive, applications must meet all program requirements and be of high quality.

The minimum FY 2019 FMPP award per grant is \$50,000, and the maximum is \$500,000. A 25 percent match of total Federal funds is required.



# **Our Proposal**

- 2 new farmers markets
- Targets Low-Income, Low-Access (LI/LA) communities
- Farmer training
- Food safety



#### List objectives for this project.

The objectives must be related to addressing the issue(s), problem(s), or need(s) mentioned in the above section and related to the project's approach and work plan. Add objectives as necessary.

- <u>Objective 1</u>: Establish two neighborhood farmers markets and expand one existing farmers
  market in LI/LA areas of Salt Lake County using a data- and community-driven design approach.
- <u>Objective 2</u>: Increase access to locally produced agriculture products for 2130 individuals in LI/LA
  areas of Salt Lake County through managing three SNAP-accessible neighborhood farmers
  markets and conducting community outreach and education that includes "food access
  orientations" for newly arrived refugees resettled by IRC SLC on navigating the U.S. food system.
- <u>Objective 3</u>: Improve the business management skills and financial viability of 45 New Roots farmers through technical assistance and training on topics including financial literacy, tax preparation, and vocational ESL, increasing farmers' ability to navigate production and marketing independently, and resulting in a collective 160% increase in direct-to-consumer sales.
- <u>Objective 4</u>: Improve the quality and food safety of culturally-relevant produce grown by 45 refugee farmers through developing and delivering of post-harvest handling, post-harvest storage, farmworker health and hygiene, quality control and food safety trainings, and through technical assistance specific to direct marketing of specialty ethnic crops.



### **Our Process**



#### USP BUSINESS DEVELOPMENT STANDARDS

The USP business development standards are intended to ensure that USP has the financial resources to deliver services that support clients to re-build their lives and thrive in the U.S. These standards will also ensure that the projects we design and seek funding for contribute to IRC's organizational strategy by aligning with the OEF and supporting achievement of the objectives outlined in IRC2020.

the gender gap.

2. PROJECT DESIGN

Project design is logically sound, contextually appropriate, OEF

#### 1. GO/NO GO DECISION

The decision to pursue an opportunity is based on a consideration of alignment with strategic action plans and the Outcomes and Evidence Framework (OEF), need, feasibility to implement, and competitiveness

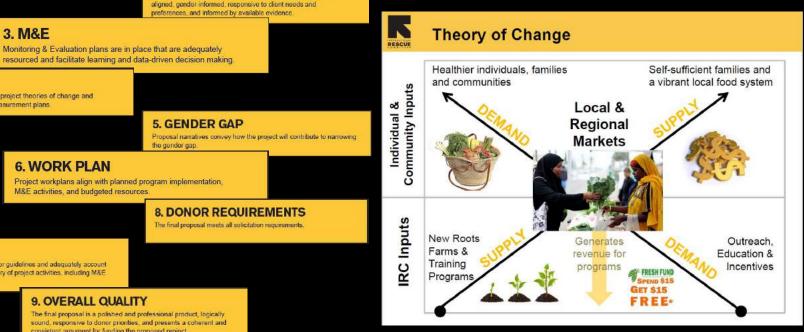
Proposal narratives align with project theories of change and

logframes or performance measurement plans.

3. M&E



- **Theory of Change**
- **Partners**



#### 7. BUDGETING

4. ALIGNMENT

Project budgets adhere to donor guidelines and adequately account for all inputs required for delivery of project activities, including M&E activities

#### 9. OVERALL QUALITY

6. WORK PLAN

M&E activities, and budgeted resources.

The final proposal is a polished and professional product, logically sound, responsive to donor priorities, and presents a coherent and consistent argument for funding the proposed project.



### **Our Success Factors**

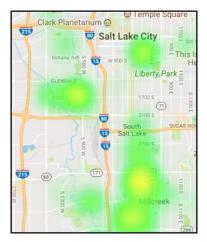


- Strong partnerships (community centers, Promise South Salt Lake)
- Markets in Low Income/Low Access communities
- Monitoring and evaluation plan
- Community engagement
   (conducting "Placemaking" activities, & involving community
   feedback in implementation)
- Providing training and technical assistance (TTA) to producers



### Recommendations

- Start early (or now!)
- Register for DUNS (Dun & Bradstreet identification number), SAM (System for Award Management), and Grants.gov
- Attend the webinar
- Read and re-read the RFA
- Be clear and realistic
- Plan ahead
- Be community driven (find out what your community needs/wants, including farmers, vendors, customers)
- Use graphs, charts, or maps
- Follow the instructions







### Resources

- AMS website: <u>https://www.ams.usda.gov/servi</u> <u>ces/grants/fmpp</u>
  - 2019 RFA
  - 2019 Narrative Template
  - 2016 FMPP Report
- Farmers Market Coalition
- National Sustainable Agriculture Coalition
- National Good Food Network





# Thank you!

### **Questions?** Comments.